

FINANCING FIRST NATIONS-LED PROJECTS Loan Portfolio Update

By Province & Territory | September 30, 2025

ABOUT US

Our mission

Helping First Nation communities build their own futures on their own terms.

Mandate

To provide financing, investment, and advisory services for those First Nation governments across Canada that voluntary schedule to the First Nations Fiscal Management Act (FNFMA).

How we operate

Legislation:

Created under the FNFMA with all-party support in 2005, FNFA is a non-profit financial services institution serving First Nations governments.

Leadership:

FNFA's Board of Directors is elected annually from the governing leaders (Chiefs and Councillors) of its borrowing member Nations.

Financing Focus:

• Financing community-driven projects - economic development, equity, housing, infrastructure, etc.

 Long-term, fixed rate financing with repayment terms extending to 30 years+

• short-term bridge finance requiring monthly interest payments

NATIONAL LOAN PORTFOLIO

September 2025

PROVINCE	SCHEDULED	MEMBERS	MEMBER LOANS	TOTAL DRAWS (\$M)	NATIONAL ECONOMIC OUTPUT (\$M)*	POTENTIAL JOBS CREATED*
ВС	152	76	35	\$990.5	\$2,125.6	8,561
АВ	22	8	5	\$510.7	\$1,122.6	4,451
SK	44	24	12	\$232.1	\$471.0	2,013
МВ	39	20	14	\$326.6	\$703.6	3,157
ON	61	27	20	\$601.8	\$1,246.0	5,697
QC	22	13	3	\$76.5	\$165.5	832
NB	13	4	2	\$24.2	\$51.1	263
NS	13	12	10	\$1,113.8	\$2,308.7	12,991
PE	2	1	0	\$.0	\$.0	0
NL	4	4	2	\$47.0	\$96.6	396
NT/YT	10	1	1	\$17.3	\$35.4	104
	382	190	104	\$3,941	\$8,326	38,465



LENDING STRUCTURE

FNFA is a non-depository financial institution providing financing, investment, and advisory services to First Nations across Canada. Our mandate as a non-profit organization is to offer the best rates possible to our members; we operate a pooled borrowing model to achieve this equitable access to affordable capital for our members projects.

First Nations is not just a product line to us - it is our sole focus.

Member and Investor Protections

To protect our members and investors we have the following safeguards in place:

- 1) Unanimous Board of Directors approval for every loan request.
- 2) Minimum debt coverage ratios (DCR) are used to:
 - calculate borrowing capacity,
 - build in sensitivity of a pledged revenue stream decrease without impacting the ability of the member to make loan payments, and
 - monitor performance of pledged revenues compared to actual DCR throughout the loan life.
- 3) Pledged revenues flow directly from the source to FNFA to cover loan payments (over 70% are federal/ provincial contracts). Excess funds above loan payments are returned to the member.
- 4) Revenues stream health: Since 2014, pledged revenues flowing to FNFA have exceeded annual interest obligations by 3.5+ times.
- 5) Other revenues available:
 - FNFA intercepts approximately \$327 million out of \$2.3 billion* of our members' available revenues.
 - A member is required to substitute a performing revenue stream for a nonperforming stream, if necessary.
- 6) Debt Reserve Fund (DRF):
 - FNFA withholds five per cent (5%) of every loan for member default protection.
 - Can service interest payments for at least 18 months, if necessary.
 - Repaid to the member, plus earnings, at loan extinguishment.
- 7) Contingency Fund (CF):
 - available to support borrowing members' loan payments in the event of widespread economic shock.

FNFA has never had to enact any of the protections.

*based on 2023/24 member financial statements

FREQUENTLY ASKED QUESTIONS

Who governs FNFA?

FNFA was created by First Nations Chiefs and Councillors to offer equitable financing opportunities as other levels of government to First Nations governments. To date, over half of the First Nations communities in Canada have joined the FNFMA. Our members from across the country elect the Board of Directors annually.

The Board is:

Chairperson: Chief Derek Epp, Ch'íyáqtel First Nation (formerly Tzeachten) (BC) **Deputy Chairperson:** Councillor William Kaysaywaysemat, Kahkewistahaw First Nation (SK)

Directors: Councillor Gayle Bedard, Lax Kw'alaams Band BC)

Chief Gordon BlueSky, Brokenhead Ojibway Nation (MB) Councillor Patrick Brennan, Henvey Inlet First Nation (ON)

Councillor Miguel Coocoo, Conseil des Atikamekw de Wemotaci (QC)

Councillor Louis LeDoux, Mistawasis Nêhiyawak (SK) Councillor Lisa Marshall, Millbrook First Nation (NS) Councillor Veronica McGinnis, Osoyoos Indian Band (BC)

Councillor Michael Paul, Wasoqopa'q First Nation (formerly Acadia) (NS)

Councillor Dawn Styran, Leq'á:mel First Nation (BC)

Why borrow from FNFA?

FNFA is a not-for-profit financial institution with a mandate to offer the best rates possible to its members. We have three investment-grade credit ratings which ensures consistent capital markets access to meet its member's project financing requirements.

Can a First Nation borrow from both FNFA and from other lenders?

Yes. We have a number of borrowing members who access FNFA loans for some community priorities, and access Bank loans for other purposes. To protect the First Nation, FNFA and the Bank may sign an Intercreditor Agreement that outlines the security standing behind each loan.

Does FNFA charge fees for memberships or loans?

No. FNFA does not charge fees to be a member or to access a loan with us.

What projects are eligible for financing?

Our members are driving forward new investment opportunities and looking to us for financing. We are able to finance all types of projects from equity investment in major projects to community infrastructure and anywhere in between. Our goal is to work with our member communities to support their priorities.

Can someone from FNFA visit our community?

Absolutely! We have dedicated staff across the country that regularly travel to communities to help answer questions and explain why FNFA may be the right fit for your project financing. Contact our office, request a presentation through our website or connect with the Member Services Manager in your area at (250) 768-5253.

ENVIRONMENTAL, SUSTAINABLE & GOVERNANCE STANDARDS (ESG)



In the finance world ESG is the umbrella that these types of investments fit under. We have seen increased requests from investors for more information on projects FNFA finances to determine if FNFA fits within their ESG categories under their investment policies.

SUSTAINABLE DEVELOPMENT GOALS (SDG)

The SDGs were introduced by the United Nations in 2015 as a call to action to end poverty, protect the planet, and ensure that by 2030 all people enjoy peace and prosperity. This has permeated the financial markets through many investors choosing that a portion of their investment portfolio is held in securities that represent these goals.





















GOOD HEALTH





5 GENDER















ALIGNMENT OF INVESTMENT IN FNFA

The member projects we fund are the definition of these categories - whether it is a wind farm for cleaner energy production, on-reserve housing to reduce overcrowding and improve living conditions, or an economic development project where profits from the project go into community programs for education, health and social services.

FNFA is a non-profit organization that is focused on financing community priorities with a goal for compounding economic prosperity - the inherent nature of FNFA's purpose, mission and mandate is the intent of the sustainable investment category. Many investors recognize an investment in FNFA meets many of their criteria for social, sustainable, and/or impact investing. FNFA's latest issues have all be tagged by Bloomberg as "Sustainable" issues.

BRITISH COLUMBIA

Scheduled First Nations	152
FNFA Member First Nations	76
FNFA Members with Loans	35
FNFA Draws	\$990.5M
Economic Output	\$2.13B
Potential Jobs Created	8,561



Financed Projects Include:	(ESG)	(SDG)
	Environmental Social Governance	Sustainable Development Goals
Admin building	Governance	11
Band business/land acquisition/Construct Memorial item	Social	8,11
Bio Energy Project	Environmental	7,8
Bridge financing for BC housing project	Social	1,11
Business Investment	Social	8,11
Commercial / Social housing	Social	1,8,11
Construct bldgs / Acquire land / 7 town homes / refinance	Social	1,8,9,11
Construction and Operation of Paper Plant	Social	8,11
Construction, renovation, social housing	Social	1,11
Cultivation Extraction Facility	Social	8,11
Develop Wellness Center / Purchase Land	Social	3,11
Equipment, Working capital	Social	11
Equity in Commercial properties located on FN Lands	Social	8,11
Equity purchase in hydro project (Bremner Trio)	Environmental/Social	7,11
Financing for Daycare	Social	4,11
Gas station, convenience store and land purchase	Social	8,11
Government building construction and retail store	Social/Governance	8,11
Hotel Renovation	Social	8,11
Hotel, Building, and housing	Social	1,8,11
Housing, Admin Building, Planning	Social/Governance	1,11
Indian Beach Water System Replacement	Environmental	6
IPP	Environmental/Social	7,11
Land purchase / Business Development	Social	8,11
Multi-purpose facility	Social	9,11
North Subdivision infrastructure development	Social	9,11
Purchase of forestry license, land purchase and housing	Social	1,8,11
Refinancing of term loan for 10 homes	Social	1,11
Social Housing project in partnership with BC Housing	Social	1,11



BC SCHEDULED FIRST NATIONS (152):

?Akisq'nuk First Nation

?aq'am

?Esdilagh First Nation Adams Lake Band Ahousaht First Nation Aitchelitz First Nation Beecher Bay (Sc'ianew)

Binche Whut'en Bonaparte Band Cayoose Creek Chawathil

Cheam First Nation Cheslatta Carrier Nation Coldwater Indian Band Cook's Ferry Indian Band

Cowichan Tribes
Doig River First Nation
Ehattesaht First Nation
Esk'etemc First Nation
Esquimalt First Nation
Fort Nelson First Nation
Gitanmaax First Nation
Gitanyow First Nation

Gitga'at First Nation Gitsegukla

Gitwangak First Nation

Gitxaala Nation

Glen Vowell First Nation

Gwa'sala-'Nakwaxda'xw Nations

Hagwilget Village Haisla Nation Halalt

Halfway River First Nation Heiltsuk First Nation

High Bar First Nation Homalco First Nation Hupacasath First Nation Iskut Band Council Kanaka Bar First Nation

Katzie First Nation

Kispiox First Nation Kitselas First Nation Kitsumkalum First Nation Klahoose First Nation

K'omoks First Nation Kwadacha Nation

Kwantlen First Nation Kwaw-kwaw-Apilt

Kwikwetlem First Nation Lake Babine Nation Lax Kw'alaams Band Leq'á:mel First Nation Lheidli T'enneh First Nation

Lhtako Dene Nation

Lil'wat Nation Lower Kootenay Lower Nicola

Lower Similkameen First Nation

Lyackson First Nation

Lytton

Malahat Nation

Matsqui

McLeod Lake First Nation Metlakatla First Nation Musqueam First Nation Nadleh Whuten

Nak'azdli Whut'en

Namqis

Nanoose First Nation Nazko First Nation

Nee-Tahi-Buhn First Nation Neskonlith Indian Band Nooaitch Indian Band

N'Quatqua

Old Massett Village Council Osoyoos Indian Band Pacheedaht First Nation Pauquachin First Nation Penticton Indian Band Peters First Nation

Popkum

Prophet River First Nation Qualicum First Nation

Quatsino

Saik'uz First Nation Saulteau First Nations

Seabird Island Semiahmoo Shackan Shuswap Shxwhá:y Village

Shxw'owhamel First Nation

Simpow First Nation Skatin Nations

Skawahlook First Nation Skeetchestn Indian Band

Skidegate

Skin Tyee First Nation
Skowkale First Nation
Skwah First Nation

Skwlax te Secwepemculecw Snuneymuxw First Nation Songhees Nation

Soowahlie Splatsin

Spuzzum First Nation

Sq'éwlets Squamish

Squiala First Nation Stellat'en First Nation

Sts'ailes

Stswecem'c Xget'tem First Nation

Stz'uminus First Nation Sumas First Nation Tahltan Band Takla Nation

Taku River Tlingit First Nation

T'it'q'et

Tk'emlúps te Secwepemc

Tla'amin Nation

Tla-o-qui-aht First Nation Tl'etinqox Government

Tobacco Plains

Tsal'alh

Tsartlip First Nation
Tsawout First Nation
Tsay Keh Dene
Tseshaht First Nation

Tseycum

Tŝideldel First Nation Ts'kw'aylaxw First Nation Tsleil-Waututh Nation T'Sou-ke First Nation Tsq'escen' First Nation

Ts'uubaa-asatx

Tzeachten (Ch'íyáqtel) First Nation

Ulkatcho First Nation Upper Nicola Band We Wai Kai Nation

Wei Wai Kum First Nation West Moberly First Nations Wet'suwet'en First Nation

Whispering Pines/Clinton Indian Band

Williams Lake First Nation Witset First Nation

Wuikinuxv Nation Xatśūll First Nation

Xaxli'p

Xa'xtsa Douglas First Nation

Yakweakwioose Yale First Nation Yekooche

ALBERTA

Scheduled First Nations:	22
FNFA Member First Nations:	8
FNFA Members with Loans:	5
FNFA Draws:	\$510.7M
Economic Output:	\$1.12B
Potential Jobs Created:	4,451



Financed Projects Include:	(ESG)	(SDG)	
	Environmental Social Governance	Sustainable Development Goals	
Commercial Office Building	Social	8,10,11	
Crowfoot Elementary School	Social	4,11	
Hotel Development, Relocate Casino	Social	8,10,11	
Hotel, Gaming, Conference, Social Programs	Social	1,6,8,10,11	
Town centre project, Business and land purchases	Social	8,11	

AB SCHEDULED FIRST NATIONS (22):

Beaver Lake Cree Nation

Bigstone Cree Nation

Cold Lake First Nations

Driftpile Cree Nation

Enoch Cree Nation

Fort McMurray #468 First Nation

Frog Lake First Nation

Kehewin Cree Nation

Little Red River Cree Nation

Loon River Cree Nation

Louis Bull Tribe

Lubicon Lake Band No. 453

Mikisew Cree First Nation

Montana First Nation

O'Chiese

Paul First Nation

Piikani Nation

Siksika Nation

Stoney Nakoda

Sunchild First Nation

Swan River First Nation



SASKATCHEWAN

Scheduled First Nations	44
FNFA Member First Nations	24
FNFA Members with Loans	12
FNFA Draws	\$232.1M
Economic Output	\$471.0M
Potential Jobs Created	2,013



Financed Projects Include:	(ESG)	(SDG)
	Environmental Social Governance	Sustainable Development Goals
Business & Land Acquisition	Social	8,11
Community Centre	Social	11
Government and Administration Centre	Governance	11
Housing project	Social	1,11
Housing, Land Development, Racetrack, Bingo Hall, Gravel Operations	Social/Governance	1,6,8,11
Mining Equipment	Social	8,11
Mining Equipment purchase, housing, school/road construction, WTP	Social	1,8,9,11
Property development, gas bar, school addition, gov't & admin centre	Social/Governance	8,10,11
Refinancing, Infrastructure, Housing, Oil & Gas acquisition	Social	1,11
Solar park development	Environmental/Social	7,11

ISK SCHEDULED FIRST NATIONS (44):

Ahtahkakoop Cree Nation

Beardy's and Okemasis First Nation

Big Island Lake Cree Nation

Canoe Lake Cree First Nation

Carry The Kettle

Cote First Nation 366

Cumberland House Cree Nation

English River First Nation

Flying Dust First Nation

George Gordon First Nation

Kahkewistahaw First Nation

Kawacatoose First Nation

Kinistin Saulteaux Nation

Lac La Ronge

Makwa Sahgaiehcan First Nation

Mistawasis Nêhiyawak

Moosomin

Mosquito, Grizzly Bear's Head, Lean Man First Nations

Muskeg Lake Cree Nation #102

Muskoday First Nation

Muskowekwan

Ocean Man First Nation

Ochapowace

Okanese First Nation

One Arrow First Nation

Onion Lake Cree Nation

Peepeekisis Cree Nation No. 81

Pelican Lake First Nation

Peter Ballantyne Cree Nation

Pheasant Rump Nakota

Piapot First Nation

Poundmaker Cree Nation

Red Pheasant Cree Nation

Saulteaux First Nation

Standing Buffalo Dakota Nation

Star Blanket First Nation

Sturgeon Lake First Nation

Sweet Grass

The Key First Nation

Thunderchild First Nation

Waterhen Lake First Nation White Bear Yellow Quill First Nation

Zagimē Anishinabēk



MANITOBA

Scheduled First Nations	39
FNFA Member First Nations	20
FNFA Members with Loans	14
FNFA Draws	\$326.6M
Economic Output	\$703.6M
Potential Jobs Created	3,157



Financed Projects Include:	(ESG)	(SDG)
	Environmental Social Governance	Sustainable Development Goals
Aerospace Industry	Social	8,11
Bulk Fuel	Social	8,11
Child in care housing	Social	1,11
Community Hall and Investment as equity partner	Social	8,9,11
Construction of public works	Social	9,11
Equity Investment	Social	8,11
Expansion of convenience store	Social	8,11
Fish Farm	Social	2,8,11
Fisheries NW Co.	Social	2,8,11
Gas bar, restaurant, and convenience store construction	Social	8,11
Gas station improvement, housing	Social	1,8,11
Golf course purchase	Social	8,11
Hotel, Truck Stop, Building, and Office Building	Social/Governance	8,9,11
Hotel/motel	Social	8,11
Housing	Social	1,11
Land purchase	Social	8,11
Land purchase and student/social housing	Social	4,9,11
Office Tower	Social	8,11
Radio & Cable	Social	8,9,11
Real Estate	Social	8,11
Refinancing	Social	11
Road improvements and Infrastructure	Social	9,11
Service Centre	Social	8,11
Sobeys and working capital	Social	4,8,11
Wellness/Education Centre/purchase of a business venture	Social	3,4,8,11
Wi-Fi Broadband System	Social	8,10,11

|MB SCHEDULED FIRST NATIONS (39):

Berens River

Black River First Nation

Brokenhead Ojibway Nation

Buffalo Point First Nation

Cross Lake Band of Indians

Dakota Plains First Nation

Dakota Tipi

Ebb and Flow

Fisher River Cree Nation

Fox Lake First Nation

Gambler

Garden Hill First Nations

Lake Manitoba First Nation

Lake St. Martin First Nation

Little Grand Rapids First Nation

Little Saskatchewan

Long Plain First Nation

Marcel Colomb First Nation

Minegoziibe Anishinabe

Misipawistik Cree Nation

Nisichawayasihk Cree Nation

Norway House Cree Nation

Opaskwayak Cree Nation

Pauingassi First Nation

Peguis

Pinaymootang First Nation

Poplar River First Nation

Red Sucker Lake

Rolling River First Nation

Roseau River Anishinabe First Nation Government

Sandy Bay

Sapotaweyak Cree Nation

Skownan First Nation

St. Theresa Point

Tataskweyak Cree Nation

Wasagamack First Nation

Waywayseecappo First Nation Treaty Four - 1874

Wuskwi Sipihk First Nation

York Factory First Nation



ONTARIO

Scheduled First Nations	61
FNFA Member First Nations	27
FNFA Members with Loans	20
FNFA Draws	\$601.8M
Economic Output	\$1.25B
Potential Jobs Created	5,697



Financed Projects Include:	(ESG)	(SDG)
	Environmental Social Governance	Sustainable Development Goals
Band office construction	Governance	9,11
Bridge	Social	9,11
Commercial Land Development	Social	8,11
DKS Extension	Social	9,11
Elders complex	Social	1,9,11
Equipment investment	Social	11
Equity Investments and Working Capital	Social	8,11
Fish house	Social	2,11
FIT Solar System	Environmental	7,11
Food trucks	Social	2,11
Government Building, Community centre,	Social/Governance	8,9,11
Health centre expansion	Social	3,9,11
Housing	Social	1,11
Independent Power Project - Solar	Environmental	7
Industrial Park	Social	8,11
Infrastructure for housing	Social	1,9,11
IPP Solar - Environment	Environmental	7
Land Acquisition	Social	8,11
Lodge, Marina	Social	8,9,11
Marine enforcement vessel	Social	2,8,11
Multi-use facility	Social	9,11
Pow Wow Grounds	Social	9,11
Purchase Butcher Shop	Social	2,8,11
Purchase Growcers Food System	Social	8,11
Refinancing of Independent Power Project	Environmental	7
Road & Sewer improvements	Social	9,11
Road grading, site preparation	Social	9,11
Rock quarry business	Social	8,11
Sawmill Expansion	Social	8,11
Service centre & retail building	Social	8,11
Skate/Bike park	Social	9,11
Solar Power & Business Park	Environmental/Social	7,8,11
Toll Gate, Info. Centre	Social	11
Water Treatment Plant	Environmental	6,9
Wharf, Ferry, Barge	Social	11

ON SCHEDULED FIRST NATIONS (61):

Aamjiwnaang First Nation

Algonquins of Pikwakanagan

Animakee Wa Zing #37

Animbiigoo Zaagi'igan Anishinaabek

Anishnaabeg of Naongashiing

Apitipi Anicinapek Nation

Atikameksheng Anishnawbek

Attawapiskat First Nation

Batchewana First Nation

Beausoleil First Nation

Big Grassy First Nation

Biinjitiwaabik Zaaging Anishinaabek First Nation

Bingwi Neyaashi Anishinaabek

Brunswick House First Nation

Caldwell First Nation

Cat Lake First Nation

Chapleau Cree First Nation

Chippewas of Georgina Island

Chippewas of Kettle & Stony Point

Chippewas of Rama First Nation

Chippewas of the Thames First Nation

Constance Lake First Nation

Curve Lake Band

Eagle Lake

Fort William

Garden River First Nation

Henvey Inlet First Nation

Iskatewizaagegan #39 Independent First Nation

Kingfisher

Lac Des Mille Lacs

Lac Seul First Nation

Martin Falls First Nation

M'Chigeeng First Nation

Mississaugas of Scugog Island First Nation

Mississaugas of the Credit First Nation

Mitaanjigamiing

Mohawks of the Bay of Quinte

Munsee-Delaware Nation

Naotkamegwanning

Netmizaaggamig Nishnaabeg

Niisaachewan Anishinaabe Nation

Nipissing First Nation

Northwest Angle No. 33

Ojibway Nation of Saugeen

Rainy River First Nations

Sagamok Anishnawbek

Saugeen First Nation

Serpent River

Shawanaga First Nation

Sheguiandah First Nation

Sheshegwaning First Nation

Shoal Lake 40 First Nation

Taykwa Tagamou Nation

Temagami First Nation

Wahnapitae First Nation

Wasauksing First Nation

Washagamis Bay

Webequie First Nation

Whitefish River

Wikwemikona

Wunnumin



QUEBEC

Scheduled First Nations	22
FNFA Member First Nations	13
FNFA Members with Loans	3
FNFA Draws	\$76.5M
Economic Output	\$165.5M
Potential Jobs Created	832



Financed Projects Include:	(ESG)	(SDG)
	Environmental Social Governance	Sustainable Development Goals
Acquire Hydro electric	Environmental	7,8,11
Capital for energy production facility	Environmental	7,11
IPP / Infrastructure projects	Environmental	7,8,9,11
Refinance IPP	Environmental	7,11
Share of Wind Farm	Environmental	7,8,11

|QC SCHEDULED FIRST NATIONS (22):

Algonquins of Barriere Lake

Atikamekw d'Opitciwan

Bande des Innus de Pessamit

Conseil de la Nation Anishnabe de Lac Simon

Conseil des Atikamekw de Wemotaci

Innu Takuaikan Uashat Mak Mani-Utenam

Innue Essipit

Kebaowek First Nation

Kitigan Zibi Anishinabeg

La Nation Micmac de Gespeg

Listuguj Mi'gmaq Government

Long Point First Nation

Micmacs of Gesgapegiag

Montagnais de Pakua Shipi

Nation Huronne Wendat

Odanak

Pikogan

Première Nation des Abénakis de Wôlinak

Première Nation des Pekuakamiulnuatsh

Première Nation Wolastoqiyik (Malécite) Wahsipekuk

Timiskaming First Nation

Wolf Lake First Nation



NEW BRUNSWICK

Scheduled First Nations	13
FNFA Member First Nations	4
FNFA Members with Loans	2
FNFA Draws	\$24.2M
Economic Output	\$51.1M
Potential Jobs Created	263



(ESG)	(SDG)
Environmental Social Governance	Sustainable Development Goals
Social	1,11
Social	3,11
Social	9,11
Social	8, 11
Environmental	7
	Environmental Social Governance Social Social Social Social

INB SCHEDULED FIRST NATIONS (13):



NOVA SCOTIA

Scheduled First Nations	13
FNFA Member First Nations	12
FNFA Members with Loans	10
FNFA Draws	\$1.11B
Economic Output	\$2.31B
Potential Jobs Created	12,991



Financed Projects Include:	(ESG)	(SDG)
	Environmental Social Governance	Sustainable Development Goals
10-unit sub-division	Social	1,11
Addition to Gymnasium	Social	9,11
Bayside Travel Centre, Tourism Centre, Restaurant	Social	8,9,11
Commercial Building	Social	8,11
Commercial site development	Social	8,11
Community Centre	Social	9,11
Cultural Park	Social	9,11
Fishing licenses purchase	Social	2,8,11
Gas Bar repairs	Social	8,11
Hotel Construction	Social	8,11
Housing	Social	1,11
Infrastructure	Social	9,11
Land purchase	Social	8,11
Landing Project	Social	9,11
Lobster License purchase	Social	2,8,11
Maintenance Building, Road Paving	Social	9,11
Motel development and infrastructure	Social	8,9,11
Public buildings - Social	Social	9, 11
Real Estate Dev	Social	8,11
Recreation Centre	Social	9,11
Retail/Office Space	Social	8,11
School	Social	4,9,11
Wellness Centre	Social	3, 11

INS SCHEDULED FIRST NATIONS (13):

Annapolis Valley First Nation

Bear River First Nation

Eskasoni First Nation

Glooscap First Nation

Membertou

Millbrook First Nation

Paqtnkek Mi'kmaw Nation

Pictou Landing First Nation

Potlotek First Nation

Sipekne'katik

Wagmatcook

Wasoqopa'q First Nation

We'koqma'q L'nue'kati

PRINCE EDWARD ISLAND

Scheduled First Nations	2
FNFA Member First Nations	1
FNFA Members with Loans	0
FNFA Draws	\$.0M
Economic Output	\$.0M
Potential Jobs Created	0



|PE SCHEDULED FIRST NATIONS (2):

Abegweit First Nation Lennox Island First Nation



NEWFOUNDLAND/LABRADOR

Scheduled First Nations	4
FNFA Member First Nations	4
FNFA Members with Loans	2
FNFA Draws	\$47.0M
Economic Output	\$96.6M
Potential Jobs Created	396



Financed Projects Include:	(ESG)	(SDG)
	Environmental Social Governance	Sustainable Development Goals
Purchase of Fishing Licenses	Social	2, 8, 11

INL & LB SCHEDULED FIRST NATIONS (4):

Miawpukek First Nation Mushuau Innu First Nation Qalipu Mi'kmaq First Nation Sheshatshiu Innu First Nation



NORTHWEST TERRITORIES/YUKON

Scheduled First Nations	10
FNFA Member First Nations	1
FNFA Members with Loans	1
FNFA Draws	\$17.3M
Economic Output	\$35.4M
Potential Jobs Created	104



Financed Projects Include:	(ESG)	(SDG)
	Environmental Social Governance	Sustainable Development Goals
Capital Infrastructure	Social	9,11
Community Complex	Social	3,11

INT & YT SCHEDULED FIRST NATIONS (10)

Acho Dene Koe First Nation
Behdzi Ahda" First Nation
Inuvik Native
Jean Marie River First Nation
K'atl'odeeche First Nation
Liard First Nation
Liidlii Kue First Nation
Salt River First Nation #195
Teetl'it Gwich'in Band Council



FIRST NATIONS FINANCE AUTHORITY



Ernie Daniels
CPA, CGA, CAFM
President & CEO



EDANIELS@FNFA.CA



Rachel McAllister
CPA, CA, CAFM
Chief Financial & Operating Officer



RMCALLISTER@FNFA.CA



James Byra
CPA, CAFM, CIM
Managing Director of Finance & Investments



JBYRA@FNFA.CA



FIRST NATIONS FINANCE AUTHORITY

202 - 3500 Carrington Road Westbank, BC V4T 3C1 T. (250) 768-5253

FNFA.CA



